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For Miss

July



Winrock International

WINROCK INTERNATIONAL INSTITUTE FOR AGRICULTURAL DEVELOPMENT

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January 22, 1987

*To India*  
Dr. M. S. Swaminathan  
Director General  
International Rice Research Institute  
P.O. Box 933  
Manila, Philippines

Dear Dr. Swaminathan:

I am grateful for your kindness in writing jointly with Klaus to advise me of the change of leadership at IRRI. It came as no surprise, of course, but I was delighted to have an affirmation of the "additional dimensions" which you see for IRRI in the next phase. They seem to me to be just right.

Improving rural incomes, especially among the landless; creating employment opportunities for the poor, especially poor rural women; producing more rice from less land with less water and fewer costly inputs in a sustainable, environmentally stable manner - and achieving all this under increasing pressure of human populations which seems likely to double during the next thirty years constitutes a monumental task.

It is, of course, a task which IRRI alone cannot hope to shoulder. The partnership you seek is essential both technically and politically. Most importantly, the farmer and the farm family will need to continue to be the focus of IRRI's efforts. I hope that in the decade ahead a more robust relationship can be evolved with the Asian rural social science community in order that they can better serve the farmers, the biological scientists and IRRI's programs.

As you leave, you should take more than your usual modest pride in IRRI's achievements during your years as Director General. Whatever the future may hold, know that you carry with you the warm wishes, the admiration and the appreciation of those who have been fortunate enough to be touched by your vision.

Sincerely,

John Cole Cool, Head  
Natural Resource Management Program

cc: Dr. Klaus Lampe

**NATURAL RESOURCE MANAGEMENT PROGRAM**

Supporting education and research related to the human problems of agricultural development and resource management

ASIAN DEVELOPMENT BANK

M. NARASIMHAM  
Vice President

P. O. Box 789  
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21 January 1988

✓ Dr. M.S. Swaminathan, Director General  
Dr. Klaus Lampe, Director General-Designate  
International Rice Research Institute  
P.O. Box 933  
Manila, Philippines

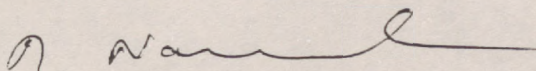
Dear Dr. Swaminathan/Dr. Lampe,

Thank you both for your letter of December 22, 1987.


The ADB has been privileged to have been associated with IRRI and I look forward to continued and increasing cooperation between our two institutions. I would like to take this opportunity of placing on record high appreciation of the monumental work put in at IRRI by Dr. Swaminathan and I have no doubt that under Dr. Lampe's stewardship, IRRI will continue to progress and serve the farmers of Asia and the world.

With best regards,

Yours sincerely,



M. Narasimham



# Winrock International

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January 14, 1988

*xe* Dr. M.S. Swaminathan  
Director General  
International Rice Research Institute  
P.O. Box 933  
Manila, Philippines

and

Dr. Klaus Lampe  
Director General-Designate  
International Rice Research Institute

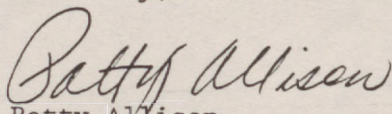
Dear Drs. Swaminathan and Lampe:

On behalf of Mr. Havener, who is currently traveling outside of headquarters, thank you for your letter of December 22, 1987, conveying your greetings and good wishes and noting the upcoming change in IRRI's management.

In Mr. Havener's absence I have shared a copy of your letter with members of Winrock's directing staff. However, please be assured that your letter will be brought to Mr. Havener's attention upon his return to headquarters later next week.

With best wishes to each of you as you undertake your new challenges.

Sincerely,

  
Patty Allison  
Assistant to the President