



The Keystone Center

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David T. Buzzelli
Chairman
Robert W. Craig
President

October 4, 1994

Dr. M.S. Swaminathan
Chairman
M.S. Swaminathan Research Foundation
3rd Cross Street
Taramani Institutional Area
Madras 600 113
India



Dear M.S.:

We are especially pleased to welcome you to membership on The Keystone Center Board of Trustees. As you know, your election was confirmed at our regular meeting on June 18, 1994. The Center will benefit tremendously as a result of your involvement and perspectives, and we hope you will find your personal involvement with Keystone exciting and fulfilling.

The Board meets in Keystone twice each year, in June and December. The next regular meeting is scheduled for December 2-3, 1994. Details regarding the December meeting will follow in a few weeks.

Enclosed is a list of Keystone Center committees and the current membership of each. The Board attempts to make committee assignments that ensure the active involvement of new trustees while maintaining the continuity of each committee. While we welcome your involvement in any of these groups, we hope you will formally participate on the Science and Public Policy Committee.

All of our committees generally meet twice a year, the day before the full Board meeting. Members are periodically called upon to advise, assist or meet with staff members. We would be happy to elaborate more on the specific functions of each committee if this would be helpful.

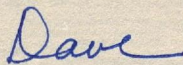
Dr. M.S. Swaminathan
October 4, 1994
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At some time in the near future, if you have not already done so, please send us a narrative biographical sketch for inclusion in the next booklet containing biographical data on all current Board members. A Board Reference Book will be forwarded to you within the next few weeks which will contain a number of informational items, including the Center's bylaws, program description, staff list and Board membership list.

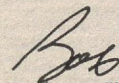
Again, M.S., we are delighted to have you as a member of The Keystone Center family and look forward to working with you in the months ahead.

With best wishes,

Sincerely,



David T. Buzzelli
Chairman



Robert W. Craig
President

Enclosure

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MSS/UK/11005
October 17, 1994

Dr. David T. Buzzelli
Chairman, The Keystone Center
P.O.Box 8606
0175 Summit County Road 8
Keystone, Colorado 80435-7998
U.S.A.

Dear David and Bob,

I thank you very much for your kind letter of 4th October informing me that I have been elected as a Member of the Keystone Center Board of Trustees. It is a privilege to work with such a distinguished Board and for such an important cause. I look forward to my next visit to the Keystone Center.

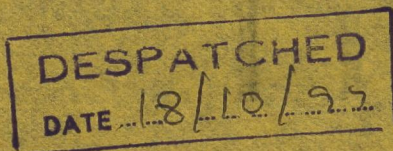
With warm personal regards

Yours sincerely



M.S. Swaminathan

Back to me



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July 1994

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FAX 303-987-1967
Ruthann Elder, Secretary

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Senior Vice President - John R. Ehrmann
Senior Vice President - Michael T. Lesnick
Secretary/Treasurer - John M. Taylor, Jr.

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THE KEYSTONE CENTER
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October 1994

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David Fagin, Vice Chairman (6/96-#2)
Nicholas L. Reding, Vice Chairman (6/97-#2)
Robert W. Craig, President
Edward Gabriel (6/96-#1)
Jonathan Lash (6/97-#1)
Walter R. Quanstrom (12/94-#2)
William C. Janss, Jr. (6/95-#1) (at-large member)
James Kaiser, (6/95-#1) (at-large member)

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Philip Carroll (6/96-#2)
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Linda Fisher (6/97-#1)
Juan Gallardo (12/96-#1)
David I. Greenberg (12/94-#1)
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Robert W. Craig (ex officio-TKC President)

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Nicholas L. Reding (6/97-#2)
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Claudine Schneider (12/96-#1)

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Edward M. Lewis (12/94-#1)
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Robert W. Craig (ex officio)
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Dennis Cunningham (Scientific Advisory Board Member)
Darrell Doyle
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David K. Fagin (6/96-#2)
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Paul Downey (6/95)
David K. Fagin (6/95)
Edward M. Gabriel (6/95)
Arthur J. Hedge, Jr. (6/95)
David T. Buzzelli (ex officio) (6/95)

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(Rev. 10\94)